Question Bank – Project management

1. Define a project. What are five characteristics that help differentiate projects from other functions carried out in the daily operations of the organization?

. 2. Why is the implementation of projects important to strategic planning and the

project manager?

 3.Describe the major components of the strategic management process.

4. How are projects linked to the strategic plan?

5. What do you believe is more important for successfully completing a project—

the formal project management structure or the culture of the parent

organization?

6. Why is it important to assess the culture of an organization before deciding

what project management structure should be used to complete a project?

7. What are the six elements of a typical scope statement?

8. What kinds of information are included in a work package?

9. What are likely outcomes if a change control process is not used? Why?

9. Why are accurate estimates critical to effective project management?

10. What are the differences between bottom-up and top-down estimating

approaches? Under what conditions would you prefer one over the other?

11. How does the WBS differ from the project network?

12. What is the difference between mitigating a risk and contingency planning?

13. Project risks can/cannot be eliminated if the project is carefully planned.

Explain.

14. What are five common reasons for crashing a project?

15. Present six reasons scheduling resources is an important task.

17. Why is scheduling overtime a popular choice for getting projects back on

schedule? What are the potential problems for relying on this option?

18. What are the differences between BAC and EAC?

19. How does a Tracking Gantt chart help communicate project progress?

20. Why is it important for project managers to resist changes to the project

baseline? Under what conditions would a project manager make changes to

a baseline? When would a project manager not allow changes to a baseline?

21. How does earned value give a clearer picture of project schedule and cost status

than a simple plan versus actual system?

22. How do environmental factors affect project implementation?

23. What is culture shock? What can you do to reduce the negative effects of culture

shock?

24. What can a project manager do to avoid some of the pitfalls of a highly cohesive

project team?

25.Explain five stage development model of team development model.

26. How can a high performing team can be build? Explain the process.

27. What are the different types of project closures?

28. What is the characteristics of project facilitator? What role does a facilitator play in project closure?

30. Why is it important to honor the customs and traditions of a country when working on an international project?